Transit

Business Plan Report

Customer

Objective Name Owner(s)

Dramatic improvement in the level of bus service (priority outcome)

Carlos Bonzon Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

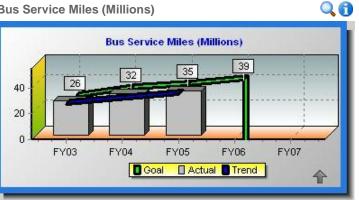
Improve mass transit along major corridors and between major origin and destination locations

Measures

Bus Service Miles-Yearly (Millions)

Performance Graph

Bus Service Miles (Millions)



good direction

updated: 1/24/2006

Owner(s)

Roosevelt Bradley Harpal Kapoor Patricia Emard

Initiatives Linked To Measure

Owner(s)

		ACTUAL	GOAL	DATE
\blacksquare	Average Daily Boardings	326	350	FY05
	Bus operating hours	2.7	2.5	FY05
	Number of Bus Maintenance Technicians	261	261	FY05

Minimum wait time for transit passengers (priority outcome)

Carlos Bonzon Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Measures Owner(s)

Average Phone Answer Time

Roosevelt Bradley Ruby Hemingway-Adams Harpal Kapoor

Percentage of calls answered within target time of 60 seconds. Relates to the Transit Information Center.

Performance Graph

Initiatives Linked To Measure

Owner(s)

Average Phone Answer Time



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 5/24/2006

Elevator/Escalator Availability

Roosevelt Bradley Harpal Kapoor Richard Snedden

Passenger Elevator/Escalator Availability for Metrorail & Metromover. Percentage of time available.

Performance Graph

Initiatives Linked To Measure

Owner(s)

Elevator/Escalator Availability



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 5/25/2006

Late Bus Runs

Roosevelt Bradley Harpal Kapoor Patricia Emard

Decrease monthly percentage of late bus runs/pull-outs attributed to factors other than maintenance. Monthly data reflects percentage of total late bus runs for that month.

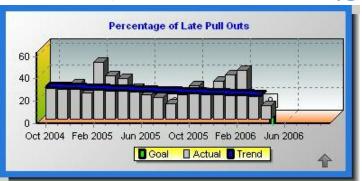
Performance Graph Initiatives Linked To Measure Owner(s)

Decrease Percentage of Late Pull Outs

Q 6

Child Measures Linked To Measure

ACTUAL GOAL DATE



good direction

updated: 5/24/2006

Maintenance-related Late Bus Runs

Roosevelt Bradley Harpal Kapoor Patricia Emard

Decrease maintenance related late bus runs. Monthly data reflects percentage of maintenance related late runs for all late runs.

Performance Graph

Q 👩

Owner(s)

Maintenance-related Late Bus Runs



good direction

updated: 5/24/2006

Child Measures Linked To Measure

Initiatives Linked To Measure

ACTUAL GOAL DATE

On time performance - Bus

(percentage)

Roosevelt Bradley Harpal Kapoor Patricia Emard

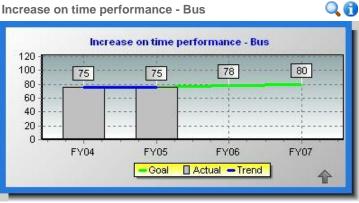
Performance Graph

Initiatives Linked To Measure

Owner(s)

Increase on time performance - Bus





good direction

updated: 3/20/2006

Child Measures Linked To Measure

ACTUAL GOAL DATE

Transit supervisors at transfer FY05 8 8 locations

On time performance - Rail & Mover

Roosevelt Bradley Harpal Kapoor Richard Snedden

Performance Graph

Initiatives Linked To Measure

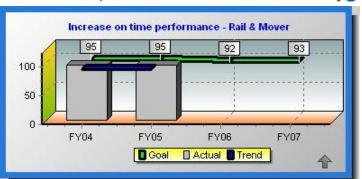
Owner(s)

Increase on time performance - Rail & ...

Q 👩

Child Measures Linked To Measure

ACTUAL GOAL DATE



updated: 3/23/2006

Improved customer access to transit trip planning information

Carlos Bonzon Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Educate the community regarding transportation issues and opportunities

Measures Owner(s)

Survey Ratings: Trains-Buses, Which to Take

Christa Erml Kevin Kirwin

Owner(s)

Percentage of survey respondents that rate the ease of finding out which trains and buses to take as good or very good. Question # 9e - 2005 ETC Survey

Performance Graph

90

Initiatives Linked To Measure

Survey Ratings: Trains-Buses, Which to...



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 4/13/2006

Initiatives Linked To Objective	Owner(s)	GrandParent Objectives
North Corridor Metrorail Expansion	Roosevelt Bradley Albert Hernandez Isabel Padron	
East-West Corridor Expansion Project	Roosevelt Bradley Albert Hernandez Isabel Padron	Parent Objectives Improve mass transit along major corridors and between major origin
MIC-Earlington Heights Corridor Expansion Project	Roosevelt Bradley Albert Hernandez Isabel Padron	and destination locations

Owner(s)

Carlos Bonzon Roosevelt Bradley

Objective Name

Expand rapid transit service along major corridors (Orange Line Projects)

Measures Owner(s)

Increased public knowledge and understanding of public transportation alternatives and benefits (MDT)

Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Educate the community regarding transportation issues and opportunities

Parent Objectives

(TP2.1) Increased public knowledge and understanding of public transportation alternatives and benefits

Measures

Number of TV Public Service Announcements (PSAs) aired

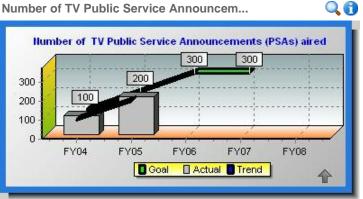
Initiatives Linked To Measure

Owner(s)

Owner(s)

Performance Graph

Number of TV Public Service Announcem...



good direction

updated: 12/4/2005

Child Measures Linked To Measure

ACTUAL GOAL DATE

Roosevelt Bradley Michael De Cossio Doug Bermudez

Clear and Informative transit and transportation signage

Roosevelt Bradley Transit

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Educate the community regarding transportation issues and opportunities

Parent Objectives

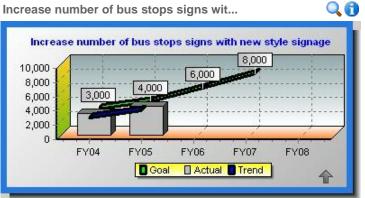
(TP2.3) Clear and informative transit and transportation signage

Measures

Number of bus stops signs with new style signage

Performance Graph

Increase number of bus stops signs wit...



good direction

updated: 12/4/2005

Owner(s)

Roosevelt Bradley Michael De Cossio Ruby Hemingway-Adams

Initiatives Linked To Measure

Owner(s)

	ACTUAL	GOAL	DATE
Installation of braille and raised- letter signs at bus stops	10	10	FY05

Financial

Objective Name Owner(s)

Meet Budget Targets (Transit)

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

(ES8.2) Planned necessary resources to meet current and future operating and capital needs (priority outcome)

Parent Objectives

(ES8.2.1) Meet Budget Targets

Measures Owner(s)

Quarterly Revenue: MDT

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Quarterly revenue in Millions(000's) - (For Fund ET-411 from FAMIS)

Performance Graph

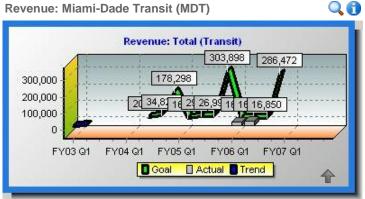
Initiatives Linked To Measure

Child Measures Linked To Measure

ACTUAL GOAL DATE

Owner(s)





good direction

updated: 4/27/2006

Quarterly Expenditures: MDT Roosevelt Bradley Mayra Bustamante Charles Parkinson

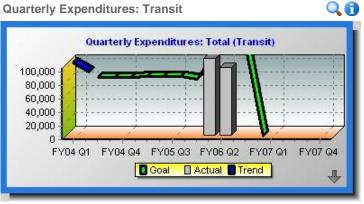
Quarterly Expense in Millions(000's) - (For Fund ET-411 from FAMIS) Includes Personnel & Other Operating.

Performance Graph

Initiatives Linked To Measure

Owner(s)





good direction

updated: 4/27/2006

Child Measures Linked To Measure

ACTUAL GOAL DATE Expense: Personnel (Transit) \$69,655 \$80,000 FY06 Q2 Expense: Other Operating \$30,890 \$35,000 FY06 Q2 (Transit)

Compliance with financial laws and generally accepted accounting principles (Transit)

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Ensure the financial viability of the County through sound financial management practices

Parent Objectives

(ES8.3) Compliance with financial laws and generally accepted accounting principles, etc.

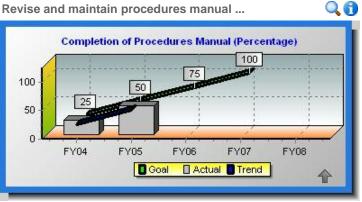
Measures

Procedures manual for MDT Finance Division

Revise existing MDT Finance division procedures manual.

Performance Graph

Revise and maintain procedures manual ...



good direction

updated: 12/4/2005

Owner(s)

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Initiatives Linked To Measure

Owner(s)

	ACTUAL	GOAL	DATE
Accounts payable backlog	10	10	FY05
Accounts receivable report.	50	50	FY05
Clean, management letter comments	10	10	FY04
Fully trained staff by providing job training skills such as Excel (Finance Division)	20	20	FY05
Reports to accurately detail financial information	50	50	FY05

Sound asset management and financial investment strategies (Transit)

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Ensure the financial viability of the County through sound financial management practices

Parent Objectives

(ES8.1) Sound asset management and financial investment strategies (priority outcome)

Measures Owner(s)

Departmental Performance Reporting

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Monthly, Quarterly and Annual reporting departmentally to attain sound asset management and financial investment strategies.

Performance Graph



updated: never

Child Measures Linked To Measure

Initiatives Linked To Measure

		ACTUAL	GOAL	DATE
_	Famis Reports	90	90	FY05
_	Loss Prevention Unit	70	70	FY05
_	Revenue Reports	50	50	FY05
	Ridership Reports	50	25	FY05

National Transit Database (NTD) Report

Roosevelt Bradley Mayra Bustamante Charles Parkinson

Compile and submit National Transit Database (NTD) Report by February 1st each year.

Performance Graph

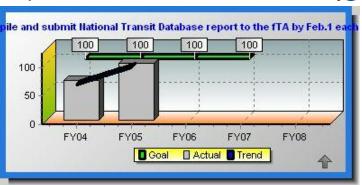
Initiatives Linked To Measure QA

Owner(s)

Owner(s)

Compile and submit National Transit Da...





good direction

updated: 12/4/2005

Child Measures Linked To Measure

ACTUAL GOAL DATE

Reliable Transit Vehicles, Equipment and Facilities

Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Parent Objectives

(TP1.4) Safe and reliable transit facilities and transit vehicles (priority outcome)

Owner(s) Measures

Bus Breakdowns and Roadcalls

Roosevelt Bradley Patricia Emard Harpal Kapoor

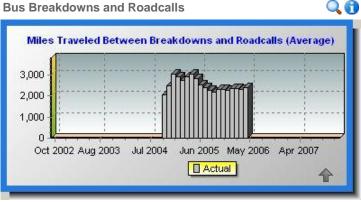
Average number of miles traveled monthly, between roadcalls and mechanical breakdowns (total fleet)

Performance Graph

Initiatives Linked To Measure

Owner(s)

Bus Breakdowns and Roadcalls



Child Measures Linked To Measure

ACTUAL GOAL DATE

Metromover Railcars

good direction

Roosevelt Bradley Harpal Kapoor Richard Snedden

Monitor procurement of Metromover railcar Project milestones. Within the next three years, Transit will purchase a total of 12 new Metromover cars. The first three vehicles will be delivered within 26 months of the Notice to Proceed; then 3 vehicles every month after that. An additional 17 vehicles will be purchased at a later date under this contract.

updated: 5/24/2006

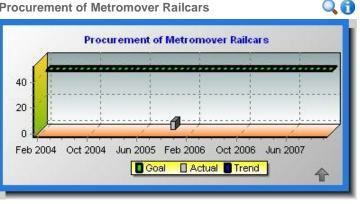
Performance Graph

good direction

Initiatives Linked To Measure

Owner(s)

Procurement of Metromover Railcars



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

Metrorail - Survey Ratings: Reliability of Service

Christa Erml Kevin Kirwin

Percentage of countywide survey respondents that rate the reliability of Metrorail service as good or very good question # 11i - 2005 ETC Survey

updated: 12/6/2005

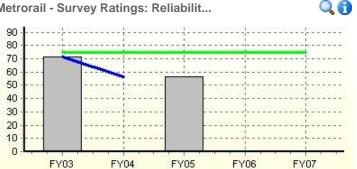
Owner(s)

Owner(s)

David Clodfelter

Jorge Fernandez

Metrorail - Survey Ratings: Reliabilit...



☐ Actual —Trend

-Goal

Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 4/13/2006

Metrorail Vehicle Rehabilitation Project

Roosevelt Bradley Harpal Kapoor Richard Snedden

Monitor completion of Metrorail Vehicle Rehabilitation Project milestones. Within the next five years, all 136 vehicles will be rehabilitated. Front end vehicles will be reconfigured with a new, sleek, aerodynamic slopped-end nose. The interior of the vehicles will be reconfigured to present a modern, brighter, more aesthetically pleasing appearance. The rehabilation is also geared toward having fewer failures, less maintenance, and better diagnostics.

Qn

Performance Graph

Completion of Metrorail Vehicle Rehabi...



Child Measures Linked To Measure

procurement of new and/or enhanced

Ensure quality transit services through the

Initiatives Linked To Measure

ACTUAL GOAL DATE

Preventive Maintenance Adherence

vehicles.

Roosevelt Bradley Patricia Emard Harpal Kapoor

Performance Graph

Q 6 Increase Prementive Maintenance Adhere... Increase Prementive Maintenance Adherence

99.4 100 100 100 50 FY04 **FY05** FY06 **FY07** Actual Trend ■ Goal

good direction updated: 12/1/2005 **Child Measures Linked To Measure**

Initiatives Linked To Measure

ACTUAL GOAL DATE The department is negotiating an interlocal agreement with the South Florida Regional Transportation Authority for the purchase of a new fully integrated universally automated fare collection equipment.

Performance Graph

Initiatives Linked To Measure

Owner(s)

UAFC Project Schedule

Jorge Fernandez

Universal Automated Fare Collection Pr...





Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 12/6/2005

Metrobus - Survey Ratings: Reliability of Service

Christa Erml Kevin Kirwin

Percentage of survey respondents that rate the reliability of Metrobus service as good or very good question # 11c - 2005 ETC Survey

Performance Graph

Initiatives Linked To Measure

Owner(s)

Metrobus - Survey Ratings: Reliability...



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 4/13/2006

Objective Name

Improved accessibility to transit facilities and bus stops (priority outcome)

Carlos Bonzon Roosevelt Bradley

Owner(s)

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Measures

Interactive Voice Response system for STS

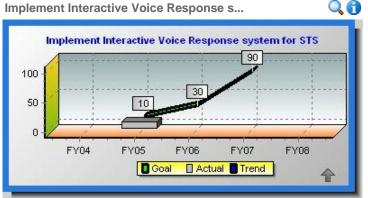
Implement Interactive Voice Response system for STS.

Performance Graph

Initiatives Linked To Measure

Owner(s)

Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

Roosevelt Bradley Mayra Bustamante Hugh Chen

good direction

updated: 12/4/2005

Mobile Data Terminals and Automated Vehicle Locator for STS

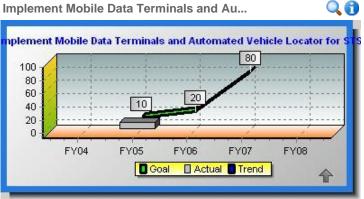
Roosevelt Bradley Mayra Bustamante Hugh Chen

These devices will allow us to obtain real-time performance monitoring of STS program (percentage)

Performance Graph

Initiatives Linked To Measure

Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

good direction

updated: 12/4/2005

Retention of excellent employees (Transit)

Roosevelt Bradley Cathy Lewis

Initiatives Linked To Objective

Owner(s)

updated: 12/5/2005

GrandParent Objectives

Attract, develop and retain an effective, diverse and dedicated team of employees

Parent Objectives

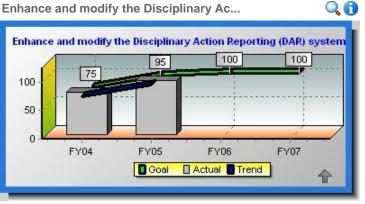
(ES5.2) Retention of excellent employees

Measures

Disciplinary Action Reporting (DAR) system Enhance and modify the DAR system.

Performance Graph

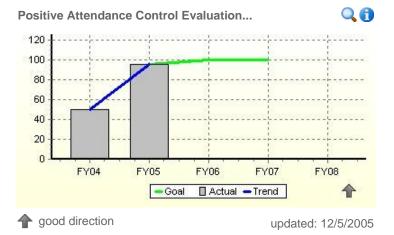
Follower and madification Distriction on Ac-



ngood direction

Positive Attendance Control Evaluation (PACE) system
Enhance the Positive Attendance Control Evaluation (PACE) system

Performance Graph



Owner(s)
Roosevelt Bradley Cathy Lewis Angela Menendez

Initiatives Linked To Measure Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Roosevelt Bradley Cathy Lewis Angela Menendez

Initiatives Linked To Measure Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Ensure effective and efficient security services Roosevelt Bradley

Initiatives Linked To Objective

Owner(s) **GrandParent Objectives**

> Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Parent Objectives

(TP1.4) Safe and reliable transit facilities and transit vehicles (priority outcome)

Measures Owner(s)

Security Post Inspections

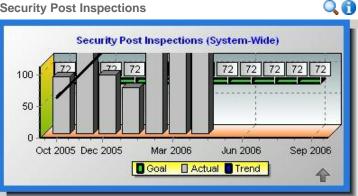
Roosevelt Bradley Bonnie Todd Terry Grant

Perform 75 random security post inspections system wide per supervisor, currently four (4), to ensure security services vendor compliance.

Performance Graph

Initiatives Linked To Measure Owner(s)

Security Post Inspections



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

good direction

updated: 5/24/2006

Convenient, clean transit passenger facilities and vehicles

Roosevelt Bradley Transit

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Parent Objectives

(TP1.2) Convenient, clean transit passenger facilities and vehicles (priority outcome)

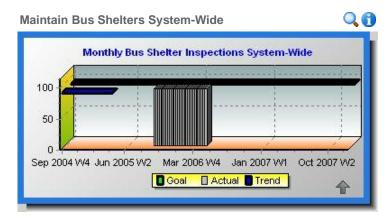
Measures Owner(s)

Bus Shelters System-Wide

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

10% of existing shelters physically inspected weekly. Broken glass cleaned up within 24 hour notification of shelter vandalism. Litter/Trash removal within one business day of receiving complaint of inspection report. Maintenance problems reported to Cemusa within 24 hours of notification.

Performance Graph



Child Measures Linked To Measure

Initiatives Linked To Measure

ACTUAL GOAL DATE

Owner(s)

Owner(s)

good direction

updated: 5/25/2006

Installation of new bus shelters

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

Performance Graph

Child Measures Linked To Measure

Initiatives Linked To Measure



ACTUAL GOAL DATE

ngood direction

updated: 12/3/2005

Roosevelt Bradley Transit

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

Unanticipated Employee Absenteeism Department Wide

Roosevelt Bradley

Maintain Unanticiapted Employee Absenteeism Department Wide at a satisfactory level.

Performance Graph



updated: never

Initiatives Linked To Measure

0	w	n	e	r(S	7

		ACTUAL	GOAL	DATE
▼	Unanticipated Employee Absenteeism - Bus General Helper	14.3	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Bus Hostler	9.7	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Bus Maintenance Technician	5.1	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Bus Operator	9.2	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Metromover Technician	5.2	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Technician/Traction Power	2.0	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Technician/Train Control	6.4	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Vehicle Electronic Techinician	14.5	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Vehicle Machinist	7.9	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Vehicle Mechanic	7.1	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Rail Vehicle Techinician ATP	12.5	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Train Operator	8.1	16.5	Apr 2006
	Unanticipated Employee Absenteeism - Transit Mechanic Shop Supervisor	2.5	16.5	Apr 2006

Initiatives Linked To Objective

Ensure Effective and Efficient Special Transportation Services

Owner(s)

GrandParent Objectives

Eliminate barriers to care

Promote independent living through early intervention and support services

Parent Objectives
Promote independent living through early intervention and support (FATY PImproved public transportation to health and human services facilities throughout Miami-Dade County (priority outcome)

(HH4.2) Increased access to full continuum of support services for people with disabilities

(HH4.4) Greater number of elders able to live on their own

Measures Owner(s)

Contractor on-time performance

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

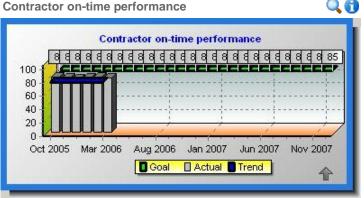
Monitor the STS contractor on-time performance to verify if the minimum contract standards are being met. Goal will be measured using a 10% sample of trips completed to determine if the customer was picked up within the 30 minute service window or no more than 15 minutes before the service window.

Performance Graph

Initiatives Linked To Measure

Owner(s)

Contractor on-time performance



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 5/30/2006

STS Average Phone Answer Time

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

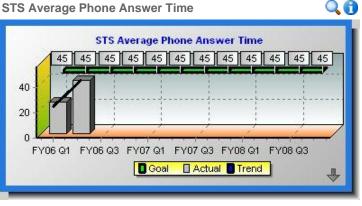
Monitor the contractor's standards for call taking performance. The contractor should attain an average answer time of 45 seconds.

Performance Graph

Initiatives Linked To Measure

Owner(s)

STS Average Phone Answer Time



Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

STS Average Phone Wait Time

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

updated: 5/30/2006

Performance Graph

Initiatives Linked To Measure

Owner(s)

STS Average Phone Wait Time



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

STS Employee Absenteeism

Roosevelt Bradley Harpal Kapoor Ruby Hemingway-Adams

Ensure quality STS service by maintaining a monthly employee absenteeism rate of 15% or lower.

Performance Graph

good direction

Q 👩 **STS Employee Absenteeism** STS Employee Absenteeism (Percentage) 15 10 5 Oct 2006 Feb 2007 Jun 2007 Oct 2007 Jan 2006 May 2006 Actual Trend ■ Goal

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

good direction

updated: 5/30/2006

updated: 5/30/2006

Safe transit facilities and transit vehicles Roosevelt Bradley

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Maximize the use and efficiency of the existing transportation system on a neighborhood, county and regional basis

Parent Objectives

(TP1.4) Safe and reliable transit facilities and transit vehicles (priority outcome)

Measures

Acts of vandalism and assaults

Performance Graph

Roosevelt Bradley Terry Grant Bonnie Todd

ACTUAL GOAL

Initiatives Linked To Measure

Child Measures Linked To Measure

Owner(s)

DATE

Owner(s)

Reduce acts of vandalism and assaults

QO Reduce acts of vandalism and assaults 42 42 41 60 40 20 FY04 FY05 FY06 **FY07** Actual Trend ■ Goal

good direction

Performance Graph

updated: 3/21/2006

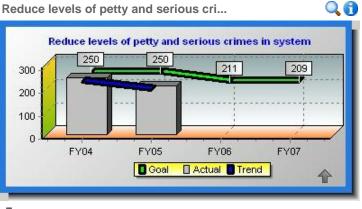
Roosevelt Bradley Terry Grant Bonnie Todd

Roosevelt Bradley Terry Grant Bonnie Todd

Initiatives Linked To Measure

Owner(s)

Levels of petty and serious crimes in system



good direction

updated: 3/21/2006

Child Measures Linked To Measure

ACTUAL GOAL DATE

Number of counterfeit passes confiscated.

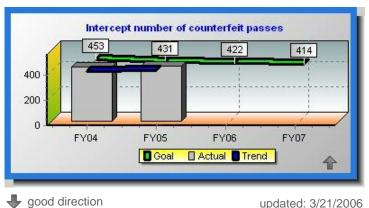
Performance Graph

Initiatives Linked To Measure

Owner(s)

Intercept number of counterfeit passes





updated: 3/21/2006

Transit Related Accidents (System-Wide)

Roosevelt Bradley Terry Grant Bonnie Todd

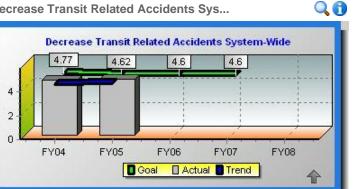
Reduce Transit Related Accident Rate System-Wide – (Collision rate per 100,000 miles)

Performance Graph

Initiatives Linked To Measure

Owner(s)

Decrease Transit Related Accidents Sys...



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

good direction

updated: 3/21/2006

(ES5-4) Workforce skills to support County priorities - Transit

Roosevelt Bradley Transit

Initiatives Linked To Objective Owner(s) GrandParent Objectives

Attract, develop and retain an effective, diverse and dedicated team of employees

Parent Objectives

(ES5.4) Workforce skills to support County priorities (e.g. leadership, customer service, fiscal problem-solving technology, etc.) (priority outcome)

Measures Owner(s)